THE Rockefeller Foundation

CABLE: ROCKFOUND, NEW YORK TELEPHONE: COLUMBUS 5-8100

July 3, 1962

Dear President Cosio Villegas:

Your letter of June 25 to Mr. Freund, with reference to Mr. Mas Araujo's plans and to additional library acquisitions, has reached us while Mr. Freund is on vacation. Please be assured it will be brought to his attention upon his return to the office late in July.

Sincerely yours,

Ethel Williams Acting Secretary

President Daniel Cosio Villegas El Colegio de Mexico Guanajuato, 125 Mexico 7, D. F. Dr. Kenneth W. Thompson The Rockefeller Foundation 111 West 50th street New York 20, N.Y. U.S.A.

Dear Dr. Thompson:

First cf all, allow me to say that I was indeed glad to have seen you again in my May visit to New York.

Then, I wish to explain that I am taking the liberty of writing you on a matter which it usually must be handled by either Mr. Hardin or Mr. Freund. The fact is that I know both of them are away, in their annual vacation, and on the other hand, I know it is already a bit late for the bussiness I wish to call your sympathetic attention to.

As you may know we have been expecting for a long time to submit to the Foundation a suitable candidate for a fellowship to study in the U. S. American History. We have been unable so far to do it, first because we naturally try to find really promising young Mexican scholars, and then, since no course on American History is offered in any Mexican universities, it is rather difficult for students to surmise the importance and the future of this kind of studies.

We believe we have now a very good candidate. Her name is Josefina Vázquez, holds a master's degree in history from the National University of Mexico, and a doctor's degree, also in history, from the Madrid Central University. She is a regular professor at the School of Philosophy and Letters of the National University, and also heads the Department of History at the Iberoamerican University here in Mexico City. She has been working with ust at El Colegio for almost two years as a member of the Seminar on Contemporary History of Mexico. Jack Harrison knows her well and I believe he has an excellent impression of her.

The trouble is that this young lady has recently got married to a young American who has been studying at Harvard, and will return to Cambridge next September. She will go with her husband anyway, and naturally she will not take up any study at Harvard unless she would receive a scholarship and agrees with us on a program of studies.

I am quite aware that you have your rules, and require time to consider a matter like this. I hate the idea of giving the impression that I am trying to force you to make a hasty decision. At the same time, you may believe that we will consider a pity not to take advantage even of unforseable circumstances if the final outcome is to train a good teacher, in a field so important and so neglected here in Mexico.

With all my excuses,

Cordially yours.

The Rockefeller Foundation

111 WEST 50th STREET, NEW YORK 20

Humanities and Social Sciences

CABLE: ROCKFOUND, NEW YORK TELEPHONE: COLUMBUS 5-8100

July 25, 1962

Dear President Cosio:

As I am now back from my vacation, Kenneth Thompson has asked me to respond to your letter of July 11 about Josefina Vazquez.

We are naturally delighted that you have found a promising young Mexican scholar for El Colegio's work in American history. I believe I was introduced to Miss Vazquez, now Mrs. Knauth, and I know that Jack Harrison has a high regard for her intelligence and abilities. None of us had realized that she is interested in the field of United States history. Perhaps this is a recent interest on her part. If she sticks with it, she would undoubtedly be able to do an excellent job of filling this gap for El Colegio.

We would be prepared to consider inviting a scholarship application from her which could be processed in time for the opening of the forthcoming academic year when we have heard from Mrs. Knauth concerning her interest in United States history, what she expects here study program in this field to be, and confirming here commitment to teaching at El Colegio in this field following additional training. She would also be well advised to move rapidly in seeking admission to a graduate program in the Cambridge area. It is, of course, very late in the year for this, but she might at least inquire at both Harvard and Brandeis Universities. We would also have to be satisfied concerning her admission to a qualified institution before taking final action on an application.

With warm personal regards,

Yours sincerely,

Gerald Freund Assistant Director

President Daniel Cosio Villegas El Colegio de México Guanajuato 125 Mexico 7, D. F.

GF/df

Dr. Gerald Freund
The Rockefeller Foundation
111 West 50th street
New York 20, N.Y.
U.S.A.

Dear Dr. Freund:

I certainly wish to thank you and Dr. Thompson for your prompt and sympathetic reaction towards Mrs. Knauth's possible scholarship.

I had talked several times with Jack Harrison about our urgent need of training some young Mexican scholar in the history of the United States. But I had never thought of Josefina Vázquez, first, because she was working at our Seminar on Mexican Contemporary history, and then because she, as so many young Mexican "intelectuals", was having a life so varied and crowded that she could hardly have a minute to to some serious thinking. Besides her work here at El Colegio, she had been teaching at one or two preparatory schools, at the college of Philosophy and Letters of the National University, and the Iberoamerican University, where, if anything was missing, she was head of the department of History.

The whole panorama changed when Josefina got married, because fishe was giving up fi anyhow all her work in Mexico. We had to replace her at the Seminar, in the first place, and then, it seemed to me that this was a perfect chance to offer Josefina the possibility to do, when she is back in Mexico, just one thing, and do it well.

I talked with her at lenght trying to show what splendid chance she could she could have of training herself in a most attrative historical field, and a field furthermore where she will have in Mexico for a number of years a monopolistic psition. Then the difference between of Jumping everyday from one place to the next, doing badly one little thing here and another little thing there, and doing some work in a serious and continuos way.

The possibility of El Colegio offering her a permanent position, with not a bad salary, our library resources, and the whole atmosphere of our Colegio, finally persuaded her. I hope she, you and I will come through satisfactorily.

With best wishes,

Yours cordially



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ROCKFOUND NEW YORK

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CARTA NOCTURNA

México, D. F.

9 agosto

JOHN P HARRISON

HOTEL CARRERA

SANTIAGO (CHILE)

AND WHERE IS SHE SUPPOSED TO HAVE HER BED

COSIO VILLEGAS

Guanajuato 125, México 7, D. F.

Mr. Charles M. Hardin
The Rockefeller Foundation
111 West 50th street
New York 20, N.Y.
U.S.A.

Dear Mr. Hardin:

As you are aware, when Dr. Freund and Dr. Harrison were last time in Mexico, we talked at lenght about the matter previously explored in our New York conversations. It was not clear, however, who was supposed to take the next step. Having not heard so far from them, I am now afraid of being myself at fault. You will excuse me then for my writing so late.

In the first place, allow me to inform you, and beg of you to inform President Harrar, vicepresident Thompson, and all other authorities of the Foundation, that our Governing Board invited Dr. Silvio Zavala to take El Colegio's presidency by January 2nd, 1963, and that Dr. Zavala has already accepted. I may say quite frankly and sincerely that the Board's choice was the wisest. From the point of view of El Colegio's relations with the Foundation, it is a happy coincidence that through the project "A Program of the History of America", Mr. Zavala was well known and very much appreciated by the Foundation's officials he had contact with. Finally, if a remark of a personal nature is permited, I may say that I knew Mr. Zavala thirty years ago, in Madrid, while he was working for his Ph. D. in history, and I have been a friend of his all this time. We used to work together at El Colegio de México, he as the director of the Center of Historical Studies, and myself as the Executive Secretary of the Govern ing Board. I know, then, first hand the many qualities that adorn Mr. Zavala. Besides being considered, and justly so, the most distinguished Mexican historian, he is a man of clear vision, a hard worker and of rare executive ability. Except in Africa, he has travelled all over the world, and as president of the Historical Commission of the Pan American Institut of Geography and History, he has been in touch with Latin American, American and European cultural circles. He was visiting professor first at the University of Washington and afterwards at Harvard. He has been for the last five years the permanent representative of Mexico to UNESCO.

You remember that at our New York meetings we discussed the possibility of the Foundation giving to El Colegio an outright grant to put into practice next year a number of measures which will have a permanent nature as soon as El Colegio raises an endowment of sufficient size. The principal of those measures are a retirement plan for the permanent academic staff; a raise of salaries for El Colegio's new President, the directors of the Centers, the chief librarian and the senior researchers; to offer permanent full time positions to the fellows sent abroad and who are returning after their two-years training.

I had the feeling that this idea was looked upon with simpathy by all the high officials of the Foundation who participated in our conversations, and that the next step would be to figure out the amount of the grant

and the time of its disbursment.

Please find herewith a table which is, I hope (having been devised it by myself), self explanatory, except, perhaps, the amount (\$40,000) called "retirement fund". According to the Bank of Mexico's actuary, to enable El Colegio de Mexico to meet the retirement pensions of its present staff (given their age, their salary and the time each one has been working with us), an initial contribution of \$40,000 must be made, and, once started, its completion will come from monthly contributions made both by El Colegio and the interested party. This initial contribution, however, could be made in two yearly installments.

On the other hand, we are afraid we cannot have the certainty of raising an endowment of the size we have now in mind (\$800,000), in less than two years, that is to say, December, 1964.

The amount needed for this two-year transitory period would be, then, \$437,931, that is to say, \$68,967 for 1963, and an equal amount, say, for 1964. We would then like to submit to your kind simpathetic consideration that the Foundation will contribute with two thirds and El Colegio one third, both of these contributions to be paid in two yearly installments.

Needless to say, I am quite ready to give you any clarification you may nedd.

With best wishes,

Yours sincerely

Daniel Cosío Villegas President

The Rockefeller Foundation

111 WEST 50th STREET, NEW YORK 20

Humanities and Social Sciences CABLE: ROCKFOUND, NEW YORK
TELEPHONE: COLUMBUS 5-8100

August 17, 1962

Dear Don Daniel:

Thank you so much for the entertaining telegram which Jack Harrison and I received in Santiago. I will write to you in the near future concerning Mrs. Knauth's fellowship and other matters pertaining to the program of El Colegio. In the meantime, we expect that Mrs. Knauth will submit her completed fellowship application and will investigate possibilities of obtaining regular graduate-student status at Brandeis or other Cambridge, Massachusetts, area institutions.

This letter deals exclusively with questions concerning the retirement fund which Harrison and I discussed with you in Mexico following your visit to our offices here. Dr. Hardin and I, and several of our colleagues, have now had an opportunity to study your useful and eloquent memorandum "El Caso de la Universidad Nacional." This goes some way towards answering our questions about El Colegio's immediate situation and future plans. However, it leaves some unanswered questions. I am writing at this time to elicit further information without which our colleagues feel it will not be possible to give consideration to the request you submitted to us.

We feel sure you know that deliberations here leading to prospective recommendations to the Foundation's Trustees require the most detailed data and perspective that can be made available. It is in this spirit that I submit the following questions for your consideration, hoping that we may have replies enabling us to take up El Colegio's request in time for a recommendation to the October meeting of the Trustees. Concerning the future leadership of El Colegio, has Silvio Zavala reached a decision? If so, have terms been agreed upon and are these dependent upon this Foundation's action?

We know that Cuevas Cancino has taken up his duties with the Mexican Delegation to the U. N. Has his successor at El Colegio been appointed? Are you in a position to inform us concerning planned expansions of curricula programs at El Colegio in the next years?

Specifically with regard to the retirement fund, can you give us the precise figure of needs for the first year, distinguishing between the basic endowment and the amount needed for initial fund payments? Also, can you give us the figures of needs for this fund in subsequent years? In this connection, can you spell out in greater

Page Two August 17, 1962

detail from what sources you expect to make up the total endowment you aim to raise? Your memorandum specifies that you hope to obtain approximately half a million dollars from North American foundation sources. Have discussions aimed at realizing this objective been held, and do you have any indications about the likelihood of obtaining part or all of this total? We fully understand the problems in raising substantial funds for El Colegio's endowment from Mexican sources, but can you give us any indication of the sources and amounts that can realistically be expected as contributions?

When Jack Harrison and I last talked with you, you stated that you would expect to assist in fund-raising efforts for El Colegio following your retirement from active leadership of the institution around the turn of the year. Do you and members of the Board have in mind establishing an organized effort to raise funds, and what commitment have you and others made towards this end?

These are many and very direct questions. They concern not only details of organization and finance but basic program and policy of El Colegio. I want to assure you that, in posing these queries, my colleagues and I are interested only in obtaining that range and depth of data which are absolutely necessary for us in reaching decisions for recommendations to our Trustees. We look forward to your reply and, when possible, to further personal discussions with you.

Amongst my colleagues, Kenneth Thompson and Charles Hardin especially asked me to include their warm personal regards with my own.

Yours sincerely,

Gerald Freund

Assistant Director

President Daniel Cosío Villegas El Colegio de México Guanajuato 125 México 7, D. F., MÉXICO

GF/df

Mr. Gerald Freund
The Rockefeller Foundation
111 West 50th street, N. W
New York 20, N.Y.
E.U.A.

Dear Mr. Freund:

I read only today your good letter of August 17 as I was in Washington last week.

After being dispatched my Santiago telegram, I doubted whether my poor English conveyed both the jock (?) and its real meaning. I read yesterday tennis player Ralston's sad remark on his big failure here in Mexico: "I should have quit this game when I was seventeen". Well, I should have quit the game of jocking in English when I was twenty-five, that is, since I started to learn it at such an advanced age.

Since I knew you were traveling in South America, but ignored when you could be back, I wrote in August 14 to Mr. Hardin in regard the main business pending. I hope that both my letter and the attached table will answer some of your questions. I shall try now to discuss the others.

Mr. Zavala's appointment is a fact now, and he will take charge on January 2nd, 1963. As to salary, the exact terms offered to him was a guaranty of 10-12,000 pesos a month, and certainly those terms presupose your Foundation's action.

Mr. Mario Ojeda, the first of our fellows to be back here, is acting director of the Center of International Studies. I do not know as yet whether he will be the final choice, or if we must try Roque González Salazar when he returns next February. In either case, I am quite certain that the Center will gain instead of suffering by being in the hands of young men whose entire academic life will depend on the Center's success.

I am not in a position to inform you concerning planned expantion of curricula in the near future. The reason is that all our attention (and all our hopes) are now concentrated in making permanent El Colegio's present work. As soon as we have a certain assurance (mostly your own) of this being possible, we may go over some plans we have been entertaining for some time. I wonder whether, under these circumstances, it would be useful even to enumerate certain possibilities.

UNESCO has been puting some pressure on us to start a modest Center of Oriental Studies under its Principal Project East-West. As a matter of fact, it has considered an appropriation to this effect in the budget 1963-64 to be discuss in the next General Conference. The reason is, of course, that this Organization can hardly show any serious, permanent work done in Latin America under a Project which for some reason is called "Principal". Apart from the reason I refered to, El Colegio is rather

reluctant to take any action because UNESCO's financial support is clearly insufficient, and, consequently, we would need a strong support from elsewhere. Then, we would need to study closely the experience of the main foreign centers, both West and East, working in this field.

We have also considered the possibility of starting some work (teaching and research) in Sociology and Political Science (By the way: I have found a nice Spanish word for political Science: "politología", and also for political scientist: "politólogo".) In Mexico there is a desperate need to do some serious work along these lines, and of course of a project of this kind would be easier to handle. However, we would need again some strong support to attempt it.

Finally, there is again some pressure from important private and public organizations for El Colegio going into Economics. The idea would be not to cover the entire field of teaching, but to confine it at first to the training of the best students coming out from the present school of economics to go abroad to do post-graduate work.

In my table sent to Mr. Hardin, I explained that according with the Bank of Mexico's actuary, we would need an inicial fund of \$40,000 to meet the retirement requirements of our present staff, a fund which may be paid out in two yearly instalments. To going on building up the full fund, monthly payments must be made both by El Colegio and each one of the interested parties, exactly as we are doing in the case of the social security services (medical care).

It is too early to spell out in greater detail the sources from which we expect to raise El Colegio's endowment. I must then ask to have as confidencial the little information I am able to give you now. I had my first conversation with the Ford Foundation people here in Mexico in regard to this problem, and a few days afterwards I submitted to them a preliminary and quite informal memorandum. I shall have my second talk tomorrow.

I am sure, of course, that the whole question will be referred to the New York Office for its consideration. But I think I feel already what the main problems are. It is not, I think, the size of the Foundation's possible contribution, but in what proportion El Colegio must contribute. I have spent most of my life preaching Americans that money is not the only way, and certainly not the best way, to measure the interest and the ability, personal or institutional, to do a work (education) which by its very nature is non-profit or moneyless. Having failed in this, as in so many others candid enterprises, I have little hope to convince the Ford people. I hope, however, at least to argue with certain effectiveness that in Mexico the possibility of raising money for an institution which has refused to attach itself to any political or religious creed, is sorely limited.

I am afraid there is another problem I did not think of before. To ask from a foundation a first and substantial contribution to make permanent a work towards which it has taken no part whatever, may seem rather unattractive.

In any case, the first contact is stablished, the request has been made, and there has not being so far any objection to the possibility of the request being considered.

We are think of raising from other sources than the Ford Foundation a sum in the order of \$200,000. I suppose that our Governing Board will appoint a special committee in charge of raising that sum, a committee in which the new President will take part, and of course the two members of the Board coming from the business world (Mr. Arturo Bueno Urquidi, a banker, and Mr. Justo Fernández, a big coffee grower). I am sure, being, as they are, able men and quite in earnest to serve El Colegio, they will succeed in the two-years time we have in mind.

On one point I would like to be perfectly clear. I will take no part in any of El Colegio's activities after my retirement. I strongly believe that when a man retires from a certain job, he must retire absolutely. Divided responsability is the worst way to handle any problem or any institution. As a matter of fact, I am planing to live abroad the next one or two years exactly with the purpose of severing even "spacely" all conections with El Colegio. (By the way: if you have any suggestions as to a moderately attractive job in New York, I will certainly consider it with keen interest.)

I have tried to manswer to the best of my ability your questions, but do not hesitate to ask me more, or elucidate my answers. You say that "when possible", you look forward to further personal discussions with me. If at a certain moment you will find it advisable, I will be too glad to call on you at New York.

With best wishes for you and our mutual friends Thompson and Hardin,

Yours sincerely

Daniel Cosio Villegas President

The Rockefeller Foundation

111 WEST 50th STREET, NEW YORK 20

HUMANITIES AND SOCIAL SCIENCES

CABLE: ROCKFOUND, NEW YORK
TELEPHONE: COLUMBUS 5-8100

September 7, 1962

Dear Don Daniel:

This is to acknowledge your very good letter of August 31 and also yours dated August 14, addressed to Dr. Hardin. Taken together, they give us a great deal of information and the benefit of your thinking. Should we need additional information, we will take up your kind offer to inquire once again.

My colleagues and I were, of course, particularly pleased to hear that Dr. Silvio Zavala has accepted the appointment to the presidency of El Colegio de Mexico, effective from January, 1963. We have written a letter of congratulations to him and look forward to the opportunity of meeting him.

I trust that by this time Mrs. Knauth has received official notification of her fellowship appointment. In her most recent letter to me, she asked if the Foundation could make an effort to have Harvard University change her status from "Special Auditor" to "Special Student." I have inquired with the authorities at Harvard about the basis of their decision. They inform us that, unless special considerations warrant exceptional procedures, they assign scholars who hold the doctorate from another university to the special-auditor category. We did not feel there were any grounds on which, at the Foundation's initiative, Harvard should be asked to take a different position in Mrs. Knauth's case. However, upon arriving at Harvard, Mrs. Knauth can talk with Dean Crooks, the Dean of Special Students, and possibly effect a change if she so desires. As a special student, she would be required to take examinations and would receive course grades. This would not be the case with specialauditor standing, though I should imagine that in at least some of the courses she will take Mrs. Knauth can arrange to take the examinations and receive grades. In any event, I will be happy to discuss the matter with her when she passes through New York on her way to Cambridge.

Let me assure you that your telegraphic joke was not lost on Jack and me. Your communications are always most welcome.

With best regards,

Your sincerely

Gerald Freund Assistant Director

President Daniel Cosio Villegas El Colegio de Mexico Guanajuato 125 Mexico 7. D.F., MEXICO

septiembre 13, 1962.

Sr. John P. Harrison The University of Texas Box 7553 Austin 12, Tex.

Querido amigo Harrison:

Gracias por su carta del 29 de agosto.

Como el viaje de nuestros estudiantes está pendiente todavía, nada menos que de poder conseguir el dinero que costará hacerlo, no vale la pena que le diga nada por ahora.

Me limitaré, entonces, a expresar mis buenos deseos porque el calor de Austin no le haba subir a usted de peso más de lo necesario.

Con un gran abrazo, suyo.

Daniel Cosio Villegas

DCV/meh . -

Dr. Gerald Freund
The Rockefeller Foundation
111 West 50th Street
New York 20, N.Y.
U. S. A.

Dear Dr. Freund:

Your good letter of September 7th.

First of all (since it touches me personally), allow me to express my appreciation for your kind remark about the Santiago telegram addressed to you and to Professor (as of now) Harrison. You may be sure that, in spite of such tremendous encouragement, I will keep myself within the proper limits in using my English for other purposes than sheer business.

Much more than that, I do appreciate the friendly way in which you are conducting your correspondence with me, thus saving effort and more so, doubts or hesitations.

Somehow, I had (and still have) the feeling that you were naturally inclined to have from us much more detailed (as a mather of fact mathematical) information than we have been used to in our twenty-odd years of experience with the Foundation. To point out only one instance: when I mentioned in our last conversation here our need for some ten thousand dollars to buy more books and periodicals for our Center of International Studies, you asked for a list expressing the sets of journals and their prices whose purchase we had in mind.

I did not dare to say at that time that the procedure was new to El Colegio, since the Foundation has given us before substantial sums of money to buy books without any limitation or requirement. Not knowing you at all (except through your two books), I thought that you could be one of those rare political scientists who are trying to introduce mathematies as the only basis to build upon it a truly scientific political science. So, I complied with sending you a sample list of periodicals and their prices.

The fact that my proceeding so has not paid so far, has not removed my idea of your being mathematical minded. This is why, having the Bank of Mexico's actuary sent to me this very day the final outcome of his calculations about El Colegio's retirement plan, I am sending you a copy of it.

The amount of the basic or initial fund, as you may see, varies from about \$36,640 to \$52,000. The first assumption is that present-day salaries will remain fixed through the moment the beneficiary will be

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sixty-five years old; the second, that those salaries be at the end one third higher. Clearly the first assumption one is unrealistic and the second is not as satisfactory as me may wish, but, from my point of view, is the only goal El Colegio may accomplish. We do hope, naturally, that El Colegio's finances will improve in the future so as to have a wider margin to tackle this retirement question.

Hoping that this new, precise information way help our case, with best wishes,

Cordially yours

Daniel Cosío Villegas President

DCV/ehf



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SECRETARIA DE COMUNICACIONES Y TRANSPORTES DIRECCION GENERAL DE TELEGRAFOS NACIONALES

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to run at an <u>average</u> outlay of approximately \$118,000 a year. The 1962 budget which you made available shows their combined total to be approximately \$76,000. Even this total, however, would be substantial in a program of history, plus philology, plus international relations, plus economics, plus demography. If each of these programs were to operate at \$76,000 a year, the total outlay would be \$380,000 -- much more than the prospective returns of El Colegio in 1967. Even if we assume an average of \$50,000 for the five programs, this would heavily and perhaps impossibly strain the prospective budget in 1967.

In view of these facts, and acknowledging the need for a strong history program, I am assuming that the history program will not remain at its present level. The prospective comparative size of history in relationship to the other social science disciplines raises difficult and fundamental questions. I believe that this is something we will want to canvass thoroughly with Dr. Zavala, but in the meantime, I should like very much to get your reactions.

Fourth, I note from the <u>U. N. Statistical Yearbook</u> for 1961 (pp. 474 ff.) that Mexico's general wholesale price index (1953 being 100) rose from 66 in 1948 to 150 in 1960. I wonder, therefore, if Dr. Victor Urquidi might not wish to make, or have made, a comparison of the returns from \$200,000 invested and reinvested for five years and ten years, respectively, (a) in 10% bonds which do not appreciate with the price level, and (b) with the lower-yielding bonds that do appreciate.

Finally, have you inquired whether the vacant lot on the other side of the \$32,000 building is for sale?

May I thank you again for your hospitality in my brief Mexican trip.

With warm personal regards,

Sincerely yours,

Charles M. Hardin Associate Director

Chale un Handing

Don Daniel Cosio Villegas, President El Colegio de Mexico Guanajuato 125 Mexico 7, D. F., Mexico

CMH:ch

Mr. Charles M. Hardin The Rockefeller Foundation 111 West 50th street New York 20, N.Y. U.S.A.

Dear Dr. Hardin:

To begining with allow me to thank you most warmly for the keen and dynamic interest you have shown in El Colegio's problems. It was really refreshing to talk with you and cover such a wide range of questions. We are more hopeful than we ever were as to El Colegio finding out a secure path in the very near future.

Since we must keep in close touch until we see through some good, solid solution, I would loke to post you on recent developments.

I hope you had my wire, sent as a night letter the same day you called me on the phone. I said that the site next door was available at a price in the neighbourhood of thirty two thousand dollars. I am afraid, however, I did not sufficiently emphazised the need of being able to pay for it in a very short time, which I presumed could be, as a maximum, one month.

A few days later my architect found out that the other plot was also available, and even at a price slightly lower. As in the other case, however, the owner wanted the whole amount at the time of signing the agreement. We will try to postpone as much as possible this showdown as El Colegio could hardly afford to make, even as a temporary proposition any substantial disbursement.

This is the only thing that really worries me -- the timing. As I told you at the phone, I had a good talk with the Ford Foundation people, and, as a result, I offered to present next day a new way of receiving the long-term support we talked about. (You find herewith of my last table.) Naturally, I confined myself to present the problems of new salaries and the raising of some the present ones. There were no discussion really on this matter, but I was a little disappointed in learning that I was supposed to work a budget for the economic and demography project, and add to all this the contribution towards the new building, so as make (those were their words) a "package" grant.

We will have in a few days the necessary data to make a rough estimate of both the cost of the land and of the building itself. So, as far as this matter is concerned, there will be no trouble. The same is true about the economic project. The problem stems from the unfortunate fact that the Ford Foundation people went out to Central America and plan to come back by the middle of October.

If you are planning a grant closely related to what the Ford Foundation is willing to put, then, it seems to me, the chance for you to submit

it to the October meeting of your Board is dim indeed. If the October meeting passes by, when the next one will take place? Everything may wait, let us say, until December, but not so the payment for the land.

I do not know whether you may have any suggestions on this problem. As fareas I am concerned, the only thing I wish that somehow El Colegio were with institution, at least to secure its physical expansion.

I am sending you a list of books (not articles) published by Dr. Silvio Zavala, as requested by you, as well as of some of our researchers.

With best wishes,

Yours sincerely

Daniel Cosio Villegas Presedent

DCV/meh .-

Dr. Charles M. Hardin The Rockefeller Foundation 111 West 50th street New York 20, N.Y. U.S.A.

Dear Dr. Hardin:

I would like to answer immediately your letter of September 28, not only because some of the matters you deal with are rather urgent, but because you raise questions which I would not hesitate to call questions of principle. I am indeed grateful for your observations and I welcome this opportunity to try to clarify a number of important points. May I therefore ask of your benevolence in considering this letter of mine?

Allow me to say first, quite openly and frankly, that in spite of having dealt with your Foundation for a long period of time, and in spite of El Colegio having received from the Foundation so much aid, I have never gone to the extreme of taking the Foundation's help for granted. On the contrary I have always kept in mind the principle that an individual or an institution willing to grant money is perfectly entitled to put any condition it may cape to put on its giving that money.

At the same time, I hope you will agree with me that the initial expression you use in your letter: "Further reflection on the proposed program for El Colegio...", means exactly what I have in mind, that is to say, that in my New York conversations with you and your colleagues, in my Mexico conversation with both Mr. Freund and Mr. Harrison, and lately with you; and finally, in our correspondence, no one has ever stated that a Foundation grant should be conditioned to anything but applying the money wisely for the purpose agreed upon.

However, I am more than ready and happy to consider the additional or new conditions you outline in your letter.

If I understand the first one, it would be that with the exception of \$32,000 (the cost of the site next door), the rest of your grant "should be contingent upon El Colegio's securing a \$200,000 endowment". If by "should be contingent" is meant that the Foundation understands that El Colegio is willing and able to raise than endowment whithin a reasonable time, that is perfectly all right, since it is our intention to do it and we believe we will be able to do it. But it will be an entirely different matter if we must understand that the over-all grant would be available only after we have in our hands the \$200,000 endowment.

To illustrate this point, I should like to refer to two instances. You may remember that from the beginning I talked about securing from some other American source than the Rockefeller Foundation, and securing from your Foundation, a two-year grant, in order to be able, among other purposes, to pay, from January 1st, 1963, the difference between the present President salary and the one we will pay to the new President. JThe reason was, of course, our being able to secure a first-rate man, willing to devote to El

Colegio his full time. Under this understanding, we offered the positic to Dr. Zavala, and under this understanding he accepted it. Could we not properly tell Dr. Zavala that his salary is going to be contingent upon El Colegio's raising a \$200,000 endowment? Exactly the same sort of consideration could be made in regard to the salaries for the young people who are returning, after being trained abroad, to take up their positions as resident professors. In this particular case, moreover, there is the circumstance of your having conditioned the granting of their fellowships to their coming back to work at El Colegio.

You may reason, and properly so, that in both cases, Mr. Zavala's and our young professor's, the primary responsibility to meet these commitments is El Colegio's. You may be sure that we will meet them by all means, but then, it might be without your help.

The other illustration is one in which we had not made any previous commitment, and a case, furthermore, in which you are willing to come to our help on time: the \$32,000 for buying during this month the site next door. Is there any great sense in buying the land if the construction of the new building is postponed even as little as one year?

I see no reference in your letter to one of the consequences which worries me a great deal. You know much betther than I do, since you were the one who had the original idea, that two Foundations are supposed to contribute for this long-term support of El Colegio. If you make your grant contingent upon El Colegio's raising a \$200,000 endowment, you may be sure that the other Foundation will make its grant contingent upon the Rockefeller grant. That is to say, the whole plan you talked about with me, and the whole plan you talked about with the other Foundation's officers, would collapse entirely.

Finally, I wish to comment on your remark that this provision might strengthen my hand in canvassing sources of endowment. In point of fact, I believe it will make no difference at all. The decisive factor that will count toward obtaining endowment funds will be the willingness and the ability of our Governing Board to secure such aid.

Before coming to your second condition, I would like to dwell a little further on this subject of additional conditions. You told me that you had read my last letter to Dr. Freund. I hope, then, that you may remember that I said in it that the idea of asking El Colegio to submit a list of periodicals and books in order to consider a further grant for library acquisitions, was a new idea, that is to say, a new condition. I added that we had received from the Foundation considerable help for this purpose (as a matter of fact, \$35,000) without any other restriction or condition than that we should actually spend the money on the purchase of books, periodicals, audio-visual material, maps, etc.

The policy of setting new conditions came up again when you told me that the Foundation wanted to be consulted on the appointment of visiting professors. This was certainly an additional and new condition since it was expressed for the first time two weeks ago when referring to a grant decided upon two years ago (September 27, 1960). At the time of the official announcement, I do not recall that a word was said about that consultation being a condition to the grant.

Now, in practice, as far as the visiting professors for the International Center were concerned, I personally asked Dr. Thompson to draw up for me a complete list of candidates for all the courses we had in mind. I also asked Mr. Cuevas Cancino, before leaving New York to come to work at El Colegio, to visit Dr. Thompson with the list in hand, and request of him some confidencial information on each of the candidates. We then proceeded to recruit them on the basis of this imformation. Then, at different times, Cuevas Cancino wrote to Dr. Thompson to ask for advice on all the problems as they arose. I wrote both to Dr. Fahs and to Mr. Gilpatrick about professors on Oriental culture, and to Mr. Harrison in regard to beachers of American history. And of course we have called on many other people with the same purpose of finding the best available men.

I have gone into these details only to underline two points which for me are rather important. In the first place, they show that El Colegio has acted wisely at all times. Also, they show that on our own initiative, spontaneously, we made them in the clear understanding that we were not submitting an official consultation to an official of the Rockefeller Foundation, but that we were asking for personal, friendly advice from Kenneth W. Thompson, a man exceptionally well placed to give it.

On your second condition there is no problem at all. As a matter of fact we had already decided that any funds raised for the endowment should be put into what we call here an irrevocable trust fund, held by the Bank of Mexico, with instructions, which, once given, cannot be modified even by the person or the institution which establishes the fund. And the instructions will be, of course, that both the principal and the interest earned and reinvested shall not be disposed of before ten years have elapsed, and that after those ten years only the return on the capital may be available to El Colegio for its expenses.

As to your third comment, I do not know, of course, what will be Mr. Zavala's (and our Governing Board's) opinion as to the problem you raise: the prospective comparative size of history in relationship to the other social science disciplines. But since you ask me to give you my own reactions, I feel I should state quite clearly -and I am sure you will agree - that it is for El Colegio to decide what that size must be, and also, to open or not a new field of activity or give up an old one. However, I recognize that it should be of concern to the Foundation whether, when El Colegio submits to you a project, and offers to contribute towards its imprementation with one half or one third of the total cost, El Colegio will make good its promise. From this angle, I am satisfied that in the long years during which we have dealt with the Foundation, El Colegio has never failed to meet its engagements whether in regard to money matters or to the work to Perhaps in the present case there is a certain misapprehension on account both of the time and the amount of money involved. The Seminar on Mexican Contemporary History will end on June 30th, 1964; the work of the Center of Historical Studies, on April 30th 1966, and the Linguistics project on December 30, 1965. Thus none of these projects could have any influence on the 1967 budget you refer to, and you are right in your assumption that the history program will not remain at its present level. According to my figures, those three projects require an annual expenditure of some \$40,000 each.

Returning to the question of the site, I have confirmed that the vacant lot is also available, at an approximate price of \$23,000. I do not know yet what the best possible terms for its purchase may be. In the case of the site next door, two days ago we signed a provisional agreement with the owner. In October 10 the final agreement must be signed and we are committed to making a down payment of \$8,000, and the balance in two equal payments, the first one due in 45 days, and the second and final one in 90 days. We cannot meet, of course, other than the first payment of - - \$8,000.

Finally, I shall look into the matter raised in your fourth point. It would be hazardous to try to forecast price and wage increases. But prices since 1960 have risen very little and the government is committed to monetary stability.

I trust that this letter will help to dispel some of your doubts and at the same time clarify our own position, particularly with regard to the question of the endowment. I appreciate very much this opportunity to correspond with you once again and hope that we are now on common ground.

With best wishes always,

Very sincerely yours

Daniel Cosío Villegas President

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The Rockefeller Foundation 111 WEST 50th STREET, NEW YORK 20

HUMANITIES AND SOCIAL SCIENCES

CABLE: ROCKFOUND, NEW YORK TELEPHONE: COLUMBUS 5-8100

October 9, 1962

Dear Dr. Cosio:

Before leaving for a two-week trip, Dr. Hardin asked that I let you know of the prospective visit to Mexico of Mr. George von der Muhll, a political scientist who is now on the staff of the Council of Economic Advisers to the President. He and his wife, who is interested in city planning, will arrive in Mexico City on October 13 or 14 and plan to get in touch with you.

Sincerely yours,

(Miss) Catherine A. Henry Secretary to Charles M. Hardin

President Daniel Cosio Villegas El Colegio de Mexico Guanajuato 125 Mexico, D. F., Mexico

October 16, 1962

Dear Mr. Luban:

I am glad to be able to inform you that your Rockefeller Foundation special fellowship has been extended for a period of two months beginning October 14, 1962, with a stipend of \$500 per month, and authorized fees and travel expenses.

It is a pleasure to report this action.

Very sincerely yours,

Gerald Freund Assistant Director

Mr. Miguel Luban c/o Mrs. R. Bachmann 7312 35th Avenue Jackson Heights, New York

OF:11p cc: President Cosio Villegas Dr. Charles Mr. Hardin The Rockefeller Foundation 111 West 50th street New York 20, N.Y. U.S.A.

Dear Dr. Hardin:

I hope you will appreciate the conditions in which I write the attached applications on the one hand, I cannot postpone it if it is going to reach you for the October 26 meeting of your Executive Committee; on the other hand, having at my disposal partial and even contradictory data makes impossible to write a firm and complete application as suggested in your good letter of October 8th.

In efect, the exchange of views we had recently in Mexico hardly correspond with the purposes to which the different items of the proposed grant should be used. Then, those items leave gaps I don't know haw to fill in. For instance, according to your outline, El Colegio will have the means to buy the lot next door and for furnishing and equipping the new building. But the means to construct the building itself do not appear.

I presume, of course, that the encouraging conversations you had in New York must contemplate at least some of those problems. Ignoring, as I do, the terms of those talks, I cannot go on with a minimum of assurance.

Under these most trying circumstances I see no other way but to send you a formal application for a grant of \$32,000 for purchasing the lot next door, not only because there seems to be no problem, both as to the amount of money and as to its immediate availability, but because in spite of a cumming, diversionary maneuvering, we must sign next week the final deed, and pay down, as I told you in the phone \$8,000, having a month left to pay the rest up to the total \$32,000.

You may find, of course, to be impossible to submit to your Trustees an application which by itself makes little sense. In that case, you certainly may proceed at your convenience.

With best wishes,

Yours sincerely

October 23, 1962

Dr. Gerald Freund
The Rockefeller Foundation
111 West 50th Street
New York 20, N.Y.
U.S.A.

Dear Dr. Freund:

I received recently a copy of your letter of October 16th, addressed to Mr. Miguel Luban, and at the bottom of which there is this significant line: "cc: President Cosío Villegas".

You know how sensitive we Mexicans are to the word "President", among other reasons because of the unbelievable extensive powers enjoyed by the President of Mexico. As a matter of fact, I have always considered a mistake to call "president" El Colegio de Mexico's highest authority, when all Mexican universities have a mere "Rector".

So, my first reaction to your letter was to believe myself a real President, and consequently entitled to pass over any fellow-ship awarded by your Foundation. On second thought, however, I amafraid it is a simple mistake.

One of the reasons for my being thought down to earth after this passing (but agreable) day-dreaning was that I could not but remember that my letter to Mr. Harrison, of June, this year regarding our needs (exactly) for fellowship has not been answered so far.

With best wishes,

Yours cordially

Daniel Cosío Villegas President

The Rockefeller Foundation

HUMANITIES AND SOCIAL SCIENCES

CABLE: ROCKFOUND, NEW YORK TELEPHONE: COLUMBUS 5-8100

November 20, 1962

Dear Don Daniel:

It was good to see you here recently. You will recall handing me Antonio Alatorre's memorandum of October 8, addressed to you, raising questions about the amount and distribution of the grant to El Colegio de Mexico toward the costs of teaching and research in linguistics and Spanish-American literature. This is the grant about which the Secretary of the Foundation, Miss Flora M. Rhind, informed you in her letter of June 27.

I have tried to follow up Alatorre's questions using our files and also making inquiries with Jack Harrison. While it is true that Dr. Harrison did request a revised memorandum concerning the activities of the Center of Philological Studies and made a number of suggestions, there is no notation or recollection here that assurances were given for funds in excess of the amount granted, i.e., \$52,200.

The understanding was that the budget of the linguistics and literature program over a three-year program ending September 30, 1965, would be \$91,600. The Rockefeller Foundation contribution towards this total was expected to be applied as follows: salary and travel for eight visiting professors, \$30,000; field research in Mexico, \$5,000; library acquisitions and laboratory equipment, \$10,000; graduate fellowships for Mexican students (one-third of the total fellowship assistance), \$7,200. It was then understood that El Colegio would provide \$25,000 for local teaching staff and \$14,400 for fellowship support of Mexican graduate students. There was also assurance that fellowships for up to ten students from Spanish-American countries would be provided by the 0.A.S.

I hope this is the information that you hoped to receive in answer to your inquiry. Of course you know that Dr. Hardin and I will be prepared to discuss with Alatorre his activities and future needs when we visit El Colegio over the years prior to the termination of the present grant. November 20, 1962 Page Two

I am taking the liberty of sending a copy of this letter to Mr. Alatorre.

Please extend my warm best wishes to Dr. Zavala. We hope we will be seeing you on your way back in December and also look forward to the visit with Dr. Zavala after the turn of the year.

Yours sincerely,

Gerald Freund

Assistant Director

Dr. Daniel Cosio Villegas UNESCO, Delegation de Mexique Place de Fontenoy Paris VII, FRANCE

GF/df

CC - Mr. Antonio Alatorre

México, D.F., December 24, 1962.

Mr.Rowe S.Steel, Comptroller, The Rockefeller Foundation 111 West 50th Street New York 20, N. Y. U. S. A.

RF 60150

Dear Sir:

May I submit the following budget under grant RF 60150:

Salaries and travel expenses of visiting Professors

39,343.00

Yours sincerely

Daniel Cosío Villegas President

APELLIDO	PASAJES	SALARIOS
Brodersen (2)	\$ 500.00	5.000.00
Solberg	250.00	
Dantas N. de Sousa Sompaio	1.030.00	1.000.00
Uribe Vargas	480.00	1.000.00 - Copuntia
Berstein	1.129.00	1.000.00
Duroselle (2)	2.250.00	5.000.00 / - 20 EU y Decidente
Anderson	254.00	5.000.00/ Sistem Sovietics
Anderson Morris-Johns (3)	2.463.00	3.000,00 - Inter Actual
Schwartz (2)	702.00	3.000.00 - Chank Popular
Cabana	435.00	1.000.00/ - Venezuela
Wagner de Reyna	737.00	1.000.00 - Perus
Ruda	1.129.00	1.000.00 - 47
Martínez Moreno	192.00	300.00
Durón [López Ville mil]	192.00	300.00 ple.m. Honduras
	12.955.00	27.600.00 [\$-40.555.00]
	11,743.	39,343-

May I submit de Pellowint hua fet under 2 grant RF 60150:

Salarier and travel ed fendes

Of Viritin Professors ______ & Lo, JJJ

Yours Divierely

December 26, 1962.

Mr. Kenneth W. Thompson The Rockefeller Foundation 111 West 50th street New York 20, N.Y. U.S.A.

Dear Dr. Thompson:

Glad to have, even for a moment, the impression that we correspond again, as we used to when El Colegio's Center for International Studies was in the planning stage. And quite flatered to see that you consider me one of the Foundation's many good friends. I don't remember whether I have ever told you that when Dr. Harrar was the head of the Foundation's Mexican Office, and one of the Rockefeller brothers came for a few days to Mexico City, I declared to him, quite openly, that I was glad to meet at last a member of a family I had been living on since 1925, when I studied at Harvard under a Laura Spellman Rockefeller scholarship. If I ascertained to attend your anniversary dinner, I would like to find out how many of your guests can show, and as proudly as we, a record of thirty-seven years of uninterrupted relations with the Foundation.

Now, the lectureship at Nebraska is another matter. It will take me too much time and it is much out of the way I presume I must be taking at that time if I ever meet a lecture engagement in Paris I have been postponing for over a year. I imagine I could spend, on my way to New York, one week or ten days at Austin, and the rest of the time, say, at Columbia University. Otherwise, the only thing I can do is to arrange my own movements to attend your dinner on April 2nd.

With best wishes always,

Yours friendly

Daniel Cosío Villegas

"Quinta Reunión de Consulta de la Comisión de Historia"
Documentos XII, p. 36. (Instituto Panamericano de Geografía e Historia, Comisión de Historia, México, D. F.
1962, Publicación Núm. 267).

II .- Asuntos Generales

"7.- Que la Comisión de Historia planee, impulse, coordine y difunda los estudios relativos a la historia económica, social, política y de las relaciones de los pueblos
americanos en el período contemporáneo, dando énfasis a los
problemas del siglo xx y a los antecedentes inmediatos que
sean necesarios para su comprensión. Que para ese fin la
Comisión establezca las conexiones que considere oportunas
con las fundaciones que patrocinan y las instituciones que
realizan trabajos técnicos de esta índole para el mejor logro del propósito enunciado".

The Rockefeller Foundation

111 WEST 50th STREET, NEW YORK 20

HUMANITIES AND SOCIAL SCIENCES

CABLE: ROCKFOUND, NEW YORK TELEPHONE: COLUMBUS 5-8100

September 28, 1962

Dear Don Daniel:

Further reflection on the proposed program for El Colegio leads me to make the following additional points:

First, I am inclined to think that certain conditions should be attached to the Foundation grant. While some supporting funds will be needed by El Colegio and should be released early, with one possible exception, the funds for the building and, indeed, the over-all grant should be contingent upon El Colegio's securing a \$200,000 endowment. The exception might be for the \$32,000 for the purchase of the building and site next door (your telegram of September 26), assuming that you refer to October of 1962. I hope that this provision, which represents the strong consensus of my colleagues, will help strengthen your hand in canvassing sources of endowment.

Second, if I may touch upon another consideration that has also been much on your mind, I believe that El Colegio should indicate its intention to invest not only the endowment, but also — and automatically — to reinvest the income of the endowment. Failing this provision, I am fearful that El Colegio's administrators will be tempted to draw upon the interest for various short-run needs, e.g., to support deficits in the publication of one of the learned journals or to provide for a special piece of research. Perhaps I say this because I suspect my own tendency in similar circumstances would be to draw upon these funds to solve emergency problems. I should want, therefore, to insist on this provision. I sincerely believe that El Colegio's administrators will find it very helpful and in the long run be grateful for the Foundation's requirement.

Third, as I re-examine El Colegio's program, I become more and more impressed with the central role of the history seminars. Since my intensive study with C. H. McIlwain, I have been conscious of the indebtedness of political science to historians. Nevertheless, in a program the size of El Colegio's, there is some question of the scope of the history program. Thus, I note from documents on previous megotiations between The Rockefeller Foundation and El Colegio that the contemporary history and graduate history programs were scheduled